

### City of San Leandro

Meeting Date: May 19, 2014

**Staff Report** 

File Number: 14-072 Agenda Section: CONSENT CALENDAR

Agenda Number: 8.E.

TO: City Council

FROM: Chris Zapata

City Manager

BY: Cynthia Battenberg

Community Development Director

FINANCE REVIEW: Not Applicable

TITLE: Staff Report for a Resolution Approving the City of San Leandro 2013 Housing

**Element Annual Progress Report** 

#### SUMMARY AND RECOMMENDATIONS

Staff recommends that the City Council review and approve the 2013 Annual Progress Report related to the status and progress in implementing the current Housing Element Update. The Annual Progress Report is accompanied by a resolution to meet State reporting requirements, which will then be forwarded to the California Department of Housing and Community Development (HCD) and Governor's Office of Planning and Research pursuant to Government Code Section 65400.

#### **BACKGROUND**

The Housing Element is one of the seven required elements of the San Leandro General Plan. The current Housing Element Update covers the period from 2007-2014 and incorporates new data, new housing targets, and new State requirements. In April 2010, the City Council adopted the City's current Housing Element Update. The State certified the City's Housing Element Update in February 2011.

Pursuant to Government Code Section 65400, cities and counties must submit an Annual Progress Report every year to the State. Because some State Housing and Community Development Programs have made submittal of the report a funding eligibility requirement, cities and counties are further incentivized to annually complete and submit their Annual Progress Reports.

#### **Analysis**

The purpose of the report is to track and monitor the status and progress to address the City's housing needs and goals. The primary Housing Element goals and objectives include:

- 1. New housing opportunities
- 2. Affordable housing development
- 3. Administration of housing programs
- 4. Home ownership
- 5. Affordable housing conservation
- 6. Green and sustainable neighborhoods
- 7. Special needs populations
- 8. Elimination of housing constraints
- 9. Fair housing

The State also uses the Annual Progress Report to monitor progress by cities and counties on achieving their Regional Housing Needs Allocation (RHNA) goals. State law requires that each city and county ensure that its "fair share" of regional housing accommodate community needs at all income levels. The Association of Bay Area Governments (ABAG) allocated to San Leandro RHNA targets of 1,630 total housing units for the 2007-2014 period at various income levels as shown in the following table. While the State requires that local jurisdictions meet their RHNA goals through adequate zoning, comparing actual housing production to the goals can be informative by gauging progress. Shown below is the City's total production of housing units by the end of 2013 in comparison to the City's RHNA goals:

<b>UNIT INCOME LEVELS</b>	RHNA ALLOCATION	<b>HOUSING UNITS</b>
Very Low-Income	368	195
Low-Income	228	759
Moderate-Income	277	19
Above Moderate-Income	<u>757</u>	<u>83</u>
TOTALS	1,630	1,056

In 2013, 8 market rate (or above moderate-income) residential units were produced in the City. Cumulatively since 2007, 1,056 units were produced. This represents 65% of the City's RHNA goal of 1,630.

With regard to income levels, the City's strongest performance continues to be in the production of "very low" income and "low" income housing units, respectively, meeting 47% (195 of 368 units) and over 332% (759 of 228 units) of its target goals to date.

Production of units in the moderate- and above moderate-income categories was less robust with only 11% of the City's RHNA goal of 1,034 units being produced to date. This can mainly be attributed to the great recession which significantly impacted housing production.

The State elimination of the City's Redevelopment Agency will have severe impacts on the City's ability to achieve future Housing Element goals and objectives as no funding source has been identified to replace Redevelopment Housing Set-Aside funds. This represents a loss to the City of approximately \$2.5 million annually. To acquire, rehabilitate, and/or construct affordable rental housing developments, the City now primarily relies on federal HOME Program funds, which have been reduced to \$155,000 in 2014, a 55% reduction since 2010. The City's Inclusionary Zoning Ordinance supports the development of affordable housing by requiring 15% of all new homes be designated as below market rate housing.

Some of the City's key goals and accomplishments in calendar year 2013 include:

#### **GOAL 56: AFFORDABLE HOUSING CONSERVATION**

- 14 Minor Home Repair Grants were awarded in 2013; and,
- 6 Mobile Home Repair grants were awarded in 2012.

#### **GOAL 57: GREEN NEIGHBORHOODS**

- City continues to participate in the implementation of Energy Upgrade California and promotion of Energy Analyzer;
- City continues to offer Green Point Rater services at no cost to San Leandro homeowners on remodel/addition projects.

#### **GOAL 58: SPECIAL NEEDS POPULATION**

- Building Futures with Women and Children (BFWC) provided emergency shelter and support services for 246 persons in 2013;
- Davis Street Family Resource Center (DSFRC) provided essential social services for 9,146 clients in 2013; and
- Community Development Block Grant (CDBG) grantees provided public services to 3,031 persons with disabilities/special needs and 4,307 extremely low-income households in 2013.

#### **GOAL 60: FAIR HOUSING**

- ECHO Housing provided information, counseling, and/or investigation into 22 fair housing inquiries or allegations of housing discrimination in 2013. ECHO Housing also provided counseling on 7 of these cases and resolved 3 of them;
- ECHO Housing conducted 13 fair housing sessions to 175 landlords, property managers, tenants and potential homebuyers, realtors, and interested persons in 2013; and.
- In its FY 2012-2013 Fair Housing Audit, ECHO Housing tested 71 rental housing properties in Alameda, Concord, Cupertino, Hayward, Livermore, San Leandro (12 properties), Santa Clara County, Union City, and Walnut Creek for discrimination based on national origin and found no differential treatment in 61 (86%) of the cases.

Future key actions under the Housing Element Update for the City to assess and implement include:

- Consider adjustments to long-term affordability requirements to preserve affordable rental stock;
- Develop strategies to preserve affordable housing units "at risk" of expiring;
- Consider amending the Inclusionary Zoning Ordinance to ensure greater effectiveness and efficiency; and,
- Explore TOD planning opportunities at Bayfair Mall.

#### **Previous Actions**

The City Council adopted the current Housing Element Update in April 2010 and State HCD certified the Housing Element Update in 2011.

#### **ATTACHMENTS**

None.

PREPARED BY: Steve Hernandez, Housing Specialist II, Community Development

Department



### City of San Leandro

Meeting Date: May 19, 2014

**Resolution - Council** 

File Number: 14-073 Agenda Section: CONSENT CALENDAR

**Agenda Number:** 

TO: City Council

FROM: Chris Zapata

City Manager

BY: Cynthia Battenberg

Community Development Director

FINANCE REVIEW: Not Applicable

TITLE: RESOLUTION Approving the 2013 San Leandro Housing Element Annual

Progress Report and Authorizing the City Manager to Forward the Report to the California Department of Housing and Community Development and the Governor's Office of Planning and Research (approves the report required by California Government Code §65400 related to the status and progress in

implementing the current Housing Element Update)

WHEREAS, the City Council of the City of San Leandro authorized the update of the City's Housing Element as part of the General Plan; and

WHEREAS, in April 2010, the City Council adopted an updated Housing Element, which is internally consistent with the General Plan, and in February 2011, the City received its Housing Element certification from the State of California's Housing and Community Development Department; and

WHEREAS, the City of San Leandro has completed its 2013 Housing Element Annual Progress Report in accordance with the California Department of Housing and Community Development guidelines and State housing laws; and

WHEREAS, the acceptance of this Annual Progress Report on Housing Element implementation fulfills the requirements of State law and acknowledges San Leandro's efforts regarding implementation of the State-certified Housing Element and all of its goals, policies and implementation recommendations.

NOW, THEREFORE, the City Council of the City of San Leandro does RESOLVE as follows:

- 1. The City Council does hereby approve the attached Housing Element Update Annual Progress Report, consisting of Tables A, A2, A3, B and C, as required by State law.
  - 2. The City Council authorizes the City Manager, or his designee, to forward the

Housing Element Update Annual Progress Report to the California Department of Housing and Community Development and Governor's Office of Planning and Research.

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo	
Reporting Period	1/1/2013 -	12/31/2013

### Table A

### Annual Building Activity Report Summary - New Construction Very Low-, Low-, and Mixed-Income Multifamily Projects

Housing Development Information									Housing with Financial Assistance and/or Deed Restrictions		Housing without Financial Assistance or Deed Restrictions	
1	2	3			4		5	5a	6	7	8	
Project Identifier		Tenure	Affo	rdability by H	ousehold Inco	mes	Total Units		Assistance Programs for Each	Restricted	Note below the number of units determined to be affordable without	
(may be APN No., project name or	Unit Category	R=Renter	Very Low-	Low-	Moderate-	Above	per Project	Est. # Infill Units*	Development	UIIIIO	financial or deed restrictions and attach an explanation how the	
address)		O=Owner	Income	Income	Income Moderate-			Piojeci		See Instructions	See Instructions	jurisdiction determined the units were affordable. Refer to instructions.
	None in the reporting year.											
(9) Total of Moderate a	(9) Total of Moderate and Above Moderate from Table A3 ► ► 0 8						8					
(10) Total by income Ta	ble A/A3	<b>&gt; &gt;</b>	-	·		8	8					
(11) Total Extremely Lov				•		•						

\* Note: These fields are voluntary

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo	
Reporting Period	1/1/2013 -	12/31/2013

#### Table A2

### Annual Building Activity Report Summary - Units Rehabilitated, Preserved and Acquired pursuant to GC Section 65583.1(c)(1)

Please note: Units may only be credited to the table below when a jurisdiction has included a program it its housing element to rehabilitate, preserve or acquire units to accommodate a portion of its RHNA whichmeet the specific criteria as outlined in GC Section 65583.1(c)(1)

	Affo	rdability by Ho	ousehold Incor	nes	
Activity Type	Extremely Low- Income*	Very Low- Income	Low- Income	TOTAL UNITS	(4) The Description should adequately document how each unit complies with subsection (c)(7) of Government Code Section 65583.1
(1) Rehabilitation Activity	3	22			Fuller Lodge (26 units: 3 ELI & 25 VLI & 1 staff) added tax credit affordability restrictions to its already existing HUD-regulated affordability restrictions.
(2) Preservation of Units At-Risk				0	
(3) Acquisition of Units				0	
(5) Total Units by Income	3	22	0	25	

\* Note: This field is voluntary

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo			
Reporting Period	1/1/2013 -	12/31/2013	-	
			Table A3	

### Annual building Activity Report Summary for Above Moderate-Income Units (not including those units reported on Table A)

	1. Single Family	2. 2 - 4 Units	3. 5+ Units	4. Second Unit	5. Mobile Homes	6. Total	7. Number of infill units*
No. of Units Permitted for <b>Moderate</b>	0	0	0	0	0	0	0
No. of Units Permitted for Above Moderate	8	0	0	0	0	8	8

<sup>\*</sup> Note: This field is voluntary

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo	
Reporting Period	1/1/2013 -	12/31/2013

#### Table B

#### **Regional Housing Needs Allocation Progress**

#### **Permitted Units Issued by Affordability**

	dar Year starting with		2007	2008	2009	2010	2011	2012	2013	2014		Total Units	Total
Inco	me Level	RHNA Allocation by Income Level	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	to Date (all years)	Remaining RHNA by Income Level
Very Low	Deed Restricted Non-deed	- 368		67		53		75				195	173
	restricted Deed Restricted		2					755				757	
Low	Non-deed restricted	228		1		1						2	531
Moderate	Deed Restricted	277	4	1								5	- 258
	Non-deed restricted				2	12						14	
Above Modera	ate	757	38	28	9				8			83	674
Total RHNA Enter allocat	by COG. tion number:	1,630	44	97	11	66		830	8			1,056	
Total Units	<b>&gt; &gt; &gt;</b>		-								,	574	
Remaining Need for RHNA Period ▶ ▶ ▶ ▶													

Note: units serving extremly low-income households are included in the very low-income permitted units totals.

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo									
Reporting Period	1/1/2013 -	12/31/2013								
			Table C							
		Progran	n Implementation S	Status						
Program Descripti (By Housing Elem	on ent Program Names)	Describe progress of a	Housing Programs Progress Report - Government Code Section 65583.  Describe progress of all programs including local efforts to remove governmental constraints to the maintenance, improvement, and development of housing as identified in the housing element.							
Name o	of Program	Objective	Timeframe in H.E.	Status of Program Implementation						
See Worksheet Table	C									

(CCR Title 25 §6202)

Jurisdiction	City of San Leandrfo			
Reporting Period	1/1/2013 -	12/31/2013		
<b>General Comments:</b>				

Name of Goal/Program	Objectives/Summary of Actions	Timeframe	Status of Program Implementation
		in H.E.	
Goal 53:	1. Facilitate the development of 149 units of very low income housing in the Estabrook		1. ACHIEVED: City provided Estabrook Place (51-unit senior complex for very low-
Affordable Housing	Place (Eden Housing) and Alameda at San Leandro Crossings (renamed Cornerstone)		income seniors & 1 low-income resident manager) with Certificate of Occupancy on
Development	(BRIDGE Housing) projects by June 30, 2014. (excludes manager's units).		ADVANCE: Due to unforeseen delays, BRIDGE Housing will re-apply for federal low-
			income housing tax credits (LIHTC) in Spring 2014 for the redesigned 200-unit
			Cornerstone affordable rental housing project.
	2. Facilitate the development of at least 152 additional units affordable to very low income		2. ADVANCE: Since 6/30/2009, 50 of 152 (33%) very low-income units and 1 low-income
	households, 221 new units affordable to low-income households, and 262 new units		unit have been built with the development of Estabrook Place.
	affordable to moderate-income households between June 30, 2009 and June 30, 2014 to		
	satisfy the City's ABAG Regional Housing Needs Allocation.		
	3. Of the 152 very low income units, strive to achieve occupancy of at least half (76 units)		3. ADVANCE: City is committed to developing extremely low-income units project-by-
	by extremely low income households. This would include a combination of units that are		project when feasible. The Cornerstone project is proposed to have 20 extremely low
	explicitly reserved for extremely low income households (such as those in Casa Verde and		income (ELI) units.
	Mission Bell) and units that serve all households with incomes less than 50% of AMI.		
Land Supply	[		
Action 53.01-A: Downtown	Promote the BART Transit Oriented Development (TOD) Area for mixed-use development	Ongoing	ADVANCE: TOD Strategy adopted in 2007. Opportunity sites material is made available to
TOD Strategy Implementation	and ABAG Priority Development Area (PDA) by marketing development opportunities,		potential developers. Other implementing actions are already in progress. Several projects
	working with property owners to facilitate development, and improving infrastructure to		such as the Cornerstone have been approved for development.
A !! FO OA D D ( ! DADT	attract investment.	0044	ADVANCE D. II. I. J.
Action 53.01-B: Bayfair BART	Develop and refine TOD plans with BART around the Bayfair Station, including adjoining	2011	ADVANCE: Preliminary work completed in 2005. Pursuit of planning grants are in progress.
General Plan Amendment &	under-utilized private and public properties. Rezone the Bayfair BART Station parking lot		
Rezoning	from Public/ Semi-Public to high-density mixed use development to establish a minimum		
	density of 40 units per acre for multi-family housing development. Eventually, consider a		
Action 53.01-C: Upper	General Plan Amendment for the adjacent Mall properties.  Consistent with the General Plan, rezone the following "CC" areas for Mixed Use	2010 2011	ADVANCE: This action is already anticipated by the General Plan Land Use Element and
Washington Corridor and	development:	2010-2011	Map. However, this requires City prioritization and City Council action.
MacArthur Boulevard	a) Washington Street between Castro Street and San Leandro Boulevard (excluding)		iviap. However, this requires only phonization and only council action.
Rezoning	properties zoned RD and RM)		
Rezoning	b) MacArthur Boulevard between Durant Street and Foothill Boulevard		
	This mixed use zoning would allow multifamily housing and mixed use development by		
	right, establish minimum and maximum densities, improve the pedestrian and street		
	environment, and expedite the reuse of vacant and under-developed properties.		
Action 53.01-D: General Plan	Update General Plan's Future Land Use Map to reflect intended land uses and densities	Fall 2009	ACHIEVED: City Council approved General Plan amendments for conformity with
Map Revision	on the Downtown TOD Strategy to eliminate any ambiguities about land usage and	1 411 2007	Downtown TOD Strategy on March 21, 2011.
Map Itevision	allowable densities on properties around Downtown's BART Station.		bountour 105 offatogy of march 21, 2011.
Funding	anonable delicities on properties dround permittening printing dates.		
Action 53.03-A: Applications	Pursue opportunities for affordable housing, including annual applications for federal	Ongoing	ADVANCE: Regular function of Housing Division. Received annual entitlement grants for
for Grant Funding	CDBG and HOME funding.		CDBG & HOME funds. City will pursue other affordable housing funds now that RDA
l a common annum			Housing Set Aside funds are no longer available.
Action 53.03-B: Support for	Provide support and information to developers to build affordable housing, including	Ongoing	ADVANCE: Regular function of Housing Division. City works with developers to leverage
Non-Profit and For-Profit	assistance in applications for LIHTCs, MRBs, and Affordable Housing Program funds.	3 3	funds for affordable housing development on a project-by-project basis. City is currently
Affordable Housing	Work with Business Development Dept. to advertise local development opportunities.		assisting BRIDGE Housing with the Cornerstone project.
Developers			
Action 53.03-C: Affordable	Maintain a local affordable housing trust fund with in-lieu fees from the inclusionary zoning	Ongoing	ADVANCE: Regular function of Housing Division. Staff maintains an Affordable Housing
Housing Trust Fund	program and condo conversion fees.	3 3	Trust Fund created under the Inclusionary Zoning Ordinance from in-lieu and condo
	· -		conversion fees.
Action 53.03-D: Affordable	Support affordable housing bond measures at the State and County level. Lobby for and	Ongoing	ADVANCE: Function of Housing Division, as needed. The RDA \$9.1 million development
Housing Bonds	participate in discussions of such bonds if/when they are being developed or proposed.		loan, approved in April 2009 for the Cornerstone project, will be bonded when BRIDGE
			Housing is prepared to begin construction.
			Trousing is propared to begin constituction.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
Inclusionary Housing			
Action 53.04-A: Redevelopment Area Inclusionary Housing Policy	Comply with redevelopment agency law requiring 15% of all new units in redevelopment areas to be set aside as affordable. Comply with State law to set aside 40% of these units for very low income households. Projects that receive financial assistance from the Redevelopment Agency must set aside a higher percentage of affordable units.	5	ACHIEVED: City exceeded State requirement in 2010 for very low income (VLI) units with completion of <b>Estabrook Place</b> (50 VLI units). The <b>Cornerstone</b> project's proposed 20 ELI units and 90 VLI units will also exceed State requirement.
Action 53.04-B: Revisions to Inclusionary Zoning Ordinance	Revise the Inclusionary Zoning Ordinance (IZ) [Zoning Code Article 30] to incorporate "lessons learned" since its adoption and to be more responsive to market fluctuations. Increase low and very low affordable units and achieve geographic dispersal. Consider IZ applying to SF homes and projects of 10-19 units and input provided by developers, builders, realtors, and housing advocates.		ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.
Site Assembly in Redevelopme			!
Action 53.05-A: Marketing of Housing Development Opportunities	Prepare promotional materials for residential and mixed use development opportunities, particularly around the Downtown and Bayfair BART Stations and the East 14th Street corridor. Pursue grant funding for visual simulations and other educational media which illustrate high-density housing prototypes (especially along East 14th Street and around the BART Stations) and respond to neighborhood concerns about higher density housing.	t 1	ADVANCE: Regular function of Housing Division and Business Development. Staff continues to respond to developers' inquiries about development of opportunity sites.
Action 53.05-B: Downtown Housing Sites	Facilitate land assembly and/ or mixed use development, including housing, on the following sites:		ADVANCE: City continues to field inquiries from developers for Town Hall Square. Regarding 1550 East 14th Street, City transferred the site to a private developer for commercial/retail development in 2012.
	<ul> <li>a) Town Hall Square (block bounded by Davis, Hays, &amp; East 14th) - Acquire the remaining properties from seller – has potential for 148 housing units, with ancillary ground floor commercial uses</li> </ul>		
	b) Former Albertsons Supermarket (1550 East 14th Street) – Has the potential for 132 housing units, with ancillary commercial uses. Site assembly is not required.	)	b) Developer received planning entitlements in 2012 for retail development, which begin construction in March 2014.
New Rental Housing	To	1	
Action 53.06-A: Alameda at	Complete the following affordable housing projects:	0044	
San Leandro Crossings/ Estabrook Senior Housing	• The 100-unit Alameda at San Leandro Crossings Development for very low income families, by BRIDGE Housing.		ADVANCE: Cornerstone project has experienced delays but is still underway. BRIDGE Housing applied for LIHTC funds in March 2014.
	• The 51-unit Estabrook Place Senior Housing Development for very low-income seniors, by Eden Housing.		ACHIEVED: Estabrook Place was completed and fully occupied in 2010.
Action 53.06-B: Encouraging Market-Rate Rentals	Develop strategies to attract additional market rate rental apartment development, particularly for moderate-income young professionals. Include direct outreach to major apartment developers and incentives for key opportunity sites Downtown, along East 14th Street and in the Bayfair area.	r	ADVANCE: The redesign of the <b>Cornerstone</b> project will not construct market rate units as originally proposed in the Downtown TOD. City staff will continue to work with other private developers to construct market rate units throughout the City.
Condominium and Co-op Deve	elopment		
Action 53.08-A: San Leandro Crossings Future Phases	Complete the 200-unit Cornerstone market rate project on Downtown BART's parking lot. Promote additional condominiums in the Westlake development at the Downtown BART station and on key housing opportunity sites in the TOD area, along East 14th Street and in the Bayfair BART vicinity. Market as a luxury rental property initially.	1	ADVANCE: The redesign of Cornerstone project will not construct market rate units as originally proposed in Downtown TOD. City staff will continue to work with other private developers to construct market rate units throughout the City. There have not been any additional condo development planning applications for Downtown TOD, East 14 <sup>th</sup> Street and Bayfair BART areas.
Action 53.09-A: Additional Allowances for Mobile Home Parks	Amend Section 2-510(B) of the Zoning Code to make "manufactured home parks" a conditionally permitted use in the RD zone, in addition to the RM zone (where it is already permitted).		ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.
Goal 54: Administration of Housing Programs	Ensure that local housing programs are administered in a way that maximizes benefits to San Leandro residents.		See progress reported on actions below.
Housing Services Division	T-		Transmission of the second of
Action 54.01-A: Housing Annual Report	Prepare an annual report to State HCD on the City's progress toward Housing Element implementation.	Ongoing/ Annual	ACHIEVED: Report for 2007 through 2010 submitted in June 2011. Report for 2011 and 2012 submitted in January 2014.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
Action 54.01-B: Redevelopment Plan Update	Update the Redevelopment Agency's Five-Year Plan for the City's three redevelopment project areas, including revenue projections, to quantify the 20% housing set-aside for various housing programs and special needs groups.	2010	ACHIEVED. The City completed its 2010-2014 Five-Year Redevelopment Implementation Plan. The Council approved this Implementation Plan on September 20, 2010.
Action 54.04-A: Changes to Long-Term Affordability Requirements	Discuss revisions to long-term affordability requirements with the City Council, because shorter terms may be acceptable or desirable when the outcome is the creation (or preservation) of affordable units that would otherwise not be possible at all. Where not precluded by state or federal law, consider using a "sliding scale" for affordability terms based on the amount of financial assistance that is provided.		ADVANCE: No action to date on "at-risk unit" strategy. No affordable housing preservation opportunities have arisen yet. Owners of recent BMR properties whose affordability periods have expired have declined to extend their affordability periods. Staff has reached out to BMR property owners with expiring affordability periods to discuss extending affordability periods.
Resident Preferences	Decument the need for affordable boucing among recidents and benefits of new affordable	Ongoing	ADVANCE: Ongoing data collection efforts by Housing Division. Notable data sources are
Action 54.05-A: Monitoring Data to Demonstrate Local Needs & Benefits	Document the need for affordable housing among residents and benefits of new affordable units, particularly data on homeless students, overcrowding, homelessness, and the former place of residence (and current place of employment) for occupants. Collect data on affordable housing production relative to other local cities.		ADVANCE: Ongoing data collection efforts by Housing Division. Notable data sources are summarized below. The benefits of affordable housing include housing for the workforce to avoid long commutes, housing for seniors and other people with special needs, and housing stability for homeless people.  The need for affordable housing is well documented in the City's Housing Element Update. 40-45% of City households have low incomes. This need includes growth in household sizes and number of children, foreign-born households, and expected growth in the senior population. Demographic data indicates a high need for affordable rental housing for young adults and families for which the housing market is not keeping pace.  Staff regularly monitors affordable rental housing need based on the waiting lists for existing City/RDA regulated affordable units. Waiting lists at other City/RDA regulated below-market rate rental properties are currently closed.  Ongoing collection of public services data comes from CDBG-funded, local non-profits.  EveryOne Home's (EOH) 2013 Homeless Count Report showed 1,961 people moved from homelessness to permanent housing in 2012. An average of 38% of all people served by homeless programs exited those programs to permanent housing in 2012.  From Oct. 2009 to August 2012, the mid-county Housing Resource Center (HRC), located in DSFRC and funded by a 3-year funding federal stimulus allocation, assisted 4,279 retain their permanent housing and aided 1,226 homeless persons obtain permanent housing. These are all unduplicated numbers.  April Showers provided 28 "showers" and related services to 2,865 homeless individuals in CY 2013. These are all duplicated numbers.
			jurisdictions to analyze implementation of EOH's goal for creating 15,000 affordable
D 11: 4			housing units countywide in 15 years.
Public Access to Information	Evnand wish based CIS applications so that the public can access data should necticular	2010 or as	ACHIEVED and ADVANCE: City's waholta provides residents access to Coorrentia
Action 54.07-A: Web-based GIS Applications	Expand web-based GIS applications so that the public can access data about particular parcels and their surroundings via the internet.	2010 or as funds allow	ACHIEVED and ADVANCE: City's website provides residents access to Geographic Information Systems (GIS) data. http://www.sanleandro.org/depts/cityhall/gis/default.asp  Parcel information from both Alameda County and the City can be accessed using specialized software such as Google Earth or Google Maps. Additionally, ArcGIS Explorer Desktop, a free stand-alone GIS application, can be downloaded from ESRI to view shape file data available from the City's website at this link: http://www.esri.com/software/arcgis/explorer/download.html  The City does not distribute parcel ownership information, owner name and address, online per CA GOV Code §6254.21. A resident would have to obtain this data directly from the County.  If funds are available, the IT Department would like to make data more accessible via the Internet.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe	Status of Program Implementation
Nume of Godin rogium	Objectives/Summary of Actions	in H.E.	Status of Frogram implementation
Goal 55:	Provide opportunities for low- and moderate-income San Leandro households to become		
Home Ownership	homeowners and help them to retain their homes in the event of financial crisis.		
·	1. Provide first-time homebuyers assistance to an average of 10 homeowners a year		1. ADVANCE: Due to the State's elimination of the City's redevelopment agency, the City
	between 2009 & 2014.		was not able to provide any First Time Homebuyer Program loans in CY 2013. City staff
			are evaluating other funding sources to revive this eliminated loan program.
	2. Facilitate at least two first-time homebuyers' seminars annually between 2009 & 2014.		2. ADVANCE: Two (2) free first-time homebuyers' seminars were offered in 2013: April
			20th and December 14th, 2013.
Home Ownership for San Lea	ndro Renters		
Action 55.02-A: First-Time	Continue the First-Time Homebuyer Assistance Program (FTHB), offering low-interest	Ongoing	ADVANCE: First-Time Homebuyer Loan program has been suspended due to the
Homebuyer Program	deferred payment loans to qualifying low- and moderate-income households for		elimination of City's redevelopment agency.
	downpayment assistance or gap financing.		
Action 55.02-B: Mortgage	Support Alameda County Housing and Community Development Department's (HCD)	Ongoing	ADVANCE: Ongoing program run by Alameda County HCD. In CY 2013, four (4)
Credit Certificate Program	Mortgage Credit Certificate (MCC) Program, where owners may take 20% of their		homebuyers received MCC assistance to purchase a home in San Leandro. There were
	mortgage interest payment as dollar for dollar tax credit against their federal income taxes.		no MCC re-issuances for a refinance.
First-Time Buyer Education			
Action 55.03-A: First Time	Support the Bay Area Home Buyers Agency (BAHBA) or similar organization to provide	Ongoing	ACHIEVED and ADVANCE: City/RDA conducts free FTHB seminars annually via BAHBA
Homebuyer Counseling	homebuyer counseling services and to conduct periodic City-sponsored workshops for first-		that are publicized in the San Leandro Times and/or Daily Review newspapers. Flyers
	time homebuyers with lenders and realtors. Publicize these seminars and ensure that		are also distributed to the City libraries, local teachers' association, and City employees.
	residents may attend seminars in nearby cities and in San Leandro.		BAHBA also mails packets to local business human resource offices.
			BAHBA awarded 37 certificates of completion in 2013. BAHBA provided free one-on-one
			homebuyer counseling to 15 households who are residents and/or employed locally. Of
A 1' 55 00 D D 1		0 '	these households, 10 were low income and 5 were moderate income.
Action 55.03-B: Post-	Conduct an annual "post- purchase" seminar for new homeowners, particularly those who	Ongoing	ADVANCE: BAHBA provided 1 annual post-purchase workshop in CY 2013. The City and
Purchase Seminar	purchased through the inclusionary housing and/or downpayment assistance programs.		BAHBA are continuing to collaborate to revamp its monitoring program.
Foreclosures	Explore a Joint Powers Agreement/ MOU with various Bay Area cities to qualify for HUD's	Ongoing since	ACHIEVED. The City Council approved a joint agreement on 4/4/00 with Perkeley
Stabilization Program	Neighborhood Stabilization Program (NSP), Round 1. Purchase and rehabilitate		Fremont, Livermore, and Union City. The cities selected Hallmark Community Solutions
Stabilization r rogram	foreclosed homes, land bank foreclosed home,s and redevelop blighted properties, or	2007	(now formally known as Hello Housing) as the program contractor to use this pool of
	propose other uses to assist low- to moderate-income residents.		\$2,230,495 NSP1 funds jointly. Hello Housing has expended all the funds after acquiring
	propose other ases to assist low- to moderate-income residents.		and rehabilitating and reselling eleven (11) homes to income-eligible families. Three (3) of
			these homes are in San Leandro.
			ACHIEVED and ADVACED: Additional NSP2 funds were issued in 2009. Local
			jurisdictions in Alameda County created a consortium that was awarded \$11,000,000. The
			County is the lead agency in this Alameda County NSP Consortium, which includes San
			Leandro, Dublin, Emeryville, Fremont, Hayward, Livermore, Newark, Pleasanton, Union
			City, and the unincorporated county. The funds will be used in neighborhoods with the
			greatest foreclosure and vacancy problems. A total of six (6) NSP2 homes in San Leandro
			have been acquired, rehabilitated, and resold to NSP2-qualifying families.
Goal 56:	Encourage the preservation and rehabilitation of the existing affordable housing stock.		
Affordable Housing	Provide rehabilitation assistance to an average of 20 lower-income homeowners a year		1. ADVANCE: In CY 2013, fourteen (14) lower income households has been assisted with
Conservation	between 2009 and 2014 through the Minor Home Repair (Grant) Programs.		Minor Home Repair grants.
	2. Provide rehabilitation assistance to an average of 10 lower-income homeowners a year		2. ADVANCE: Due to the State's elimination of the City's redevelopment agency, the City
	through the Owner-Assisted Rehabilitation (Loan) Program.		has eliminated the rehabilitation loan portion of its Housing Rehabilitation Program. The
			City was not able to provide any rehabilitation loans in CY2013. City staff are evaluating
			other funding sources to revive this eliminated loan program.
	3. Provide rehabilitation assistance to a minimum of one mobile home park and at least 20		3. ADVANCE: In CY 2013, six (6) lower income households has received a Mobile Home
	mobile home owners by June 30, 2014.		Repair grant.
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Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
	4. Rehabilitate at least 100 units of rental housing through the apartment rehabilitation program by June 30, 2014. At least 30% of these units should be affordable to low- or very low income households.		4. ACHIEVED: 1,221 rental housing units have been rehabilitated since 2011: 1) the 91-unit Las Palmas Apartments (16 VLI & 34 LI), 2) the 143-unit Eden Lodge (43 VLI & 98 LI), 3) the 46-unit Surf Apartments (11 VLI & 25 LI), 4) the 26-unit Fuller Lodge (3 ELI & 22 VLI), 5) the 75-unit Fargo Senior Center (75 VLI), and 6) the 840-unit Lakeside Village Apartments (75 VLI & 755 LI). Low Income Units are at 60% AMI.
	<ul><li>5. Preserve the 679 income-restricted units that currently exist in the City.</li><li>6. Assist at least 15 extremely low income households through the programs listed in Objectives 1, 2, and 3 above.</li></ul>		<ul> <li>5. ADVANCE: See Action 54.04-A: Changes to Long-Term Affordability Requirements.</li> <li>6. ADVANCE: In CY 2013, eight (8) extremely low income homeowners were awarded grants through the programs listed in 1, 2, and 3 above.</li> </ul>
Rehabilitation of Owner-Occup			grants through the programs listed in 1, 2, and 3 above.
Action 56.01-A: Home Repair Grants	Provide funds to low- and very low income homeowners for home maintenance and repairs via the Minor Home Repair Program.	Ongoing	ADVANCE: In CY 2013, fourteen (14) homeowners received Minor Home Repair grants.
Gidilis	Publicize programs through news articles, the City's website, press releases, the San Leandro Times and other media outlets, the City's local access cable channel, the Police Department's Community Compliance officers, promotional flyers at City public libraries, multi-lingual printed materials, and targeted campaigns in neighborhoods with high concentrations of older housing stock or lower-income households.		ADVANCE: Regular activity conducted under Owner-Occupied Housing Rehabilitation Program. Regular ad appears in the City's quarterly Activities Guide. Program description/application forms are on the City's website. Program brochures in English/Spanish/Chinese are available on the City's website and displayed at City Hall and the main library.
Action 56.01-B: Owner- Occupied Housing Rehabilitation Program	Provide loans/technical assistance to very low and low-income homeowners for major home repairs through the Owner-Occupied Housing Rehabilitation Program.  Publicize programs through news articles, the City's website, press releases, the San Leandro Times/other media outlets, the local access cable channel, the Police Department's Community Compliance officers, promotional flyers at City libraries, multilingual printed materials, and targeted campaigns in neighborhoods with high concentrations of older housing stock or lower-income households.		ADVANCE: Due to the State's elimination of the City's redevelopment agency, the City has eliminated the rehabilitation loan portion of its Housing Rehabilitation Program. The City was not able to provide any rehabilitation loans in CY2013. City staff are evaluating other funding sources to revive this eliminated loan program.
Rehabilitation of Renter-Occup			
Action 56.02-A: Apartment Rehabilitation Program	Provide technical and financial assistance to the owners of rental properties to rehabilitate substandard units through the Apartment Rehabilitation Program using HOME, CDBG, Redevelopment Agency set-asides, and the local Affordable Housing Trust Fund. Pursue the following actions:		ADVANCE: Regular function for the Housing Services Division/RDA. Projects are typically reviewed on a case-by-case basis after owners request funds. Generally, such projects are dependent upon some external funding (private or non-profit investment), too.
	<ul> <li>a) Rehabilitate and/or acquire and rehabilitate additional apartment complexes by 2014.</li> <li>Have the City work as co-applicant with owners and nonprofit developers to obtain additional funds for rehabilitation.</li> </ul>		a) ACHIEVED: See Goal 56: Affordable Housing Conservation; section 4.
	b) Develop measures to extend the affordability terms of units with subsidies that will expire before 2019.		b) Staff continue to assess/develop strategies to extend the affordability terms of subsidized units.
	c) Publicize the program through mailings to the owners of rental properties and coordinate with non-profit developers.		c) Due to limited resources and market conditions, the City has not needed to publicize this program. To date, owners of recently expired below market rate units have not expressed interest to the City/RDA in extending their affordability periods.
	Consistent with Action 54.04-A, changes to the length of this program's affordability terms may help encourage participation and increase the number of below market rate (BMR) units. Affordability terms could vary based on the level of financial assistance provided.		
At-Risk Rental Units			
Action 56.06-A: Protection Strategy for At-Risk Units	Develop a strategy to protect the 18 BMR rental units at the Tan Apartments (825 San Leandro Blvd) and Warren Manor (111 Preda) set to expire in 2014. The strategy should include:  a) Direct contact with the owners during the next two years; b) Offering low-interest rehabilitation loans or other forms of financial assistance to owners		ADVANCE: Staff continues to assess and develop strategies to extend the affordability terms of subsidized units past the 2014 affordability expiration date. Discussions continue to focus on properties with affordability periods soon to expire like 825 San Leandro Blvd and 111 Preda.
	for an agreement to retain the units as affordable; c) Working collaboratively with the project owners and non-profit housing developers who may be interested in acquiring an ownership share in the project;		

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
	d) Exploring other incentives (such as fee reductions or allowances for additional		
	development) for a renewal of affordability restrictions.		
	In the event that protection of the units is infeasible, ensure that impacted tenants are		
	notified at least one year prior to the conversion date and are provided with resources for		
	relocation if needed.		
Action 56.06-B: Monitoring "At- Risk" Units	Monitor other assisted housing units at risk of converting beyond 2014. Focus on the 60 BMR units at Parkside Commons, set to expire in 2018.	Ongoing	REPLACE: Parkside Commons ended its affordability period in March 2011 for 60 affordable rental units earlier than expected by paying off its housing bond.
Action 56.06-C: Renters in	Work with local non-profits to respond to the needs of renters displaced by an absentee	Ongoing	ADVANCE: Renters are referred to ECHO Housing, Davis Street, and 2-1-1- for housing
Foreclosed Properties	owner's foreclosure. Where feasible, assist in relocation to rental housing.	0 0	assistance and eligibility for the HPRP Program. Referrals are also made to the City's website and the National Low Income Housing Coalition's website for information regarding the Tenant Protection Law.
Landlord-Tenant Relations			
Action 56.07-A: Rent Review	Maintain a Rent Review Board (RRB) to mediate rent-related disputes. Provide an annual	2011	ADVANCE: No action to date. Would require Council action. RRB convenes on an as-
Board	status report on RRB activities, along with appropriate policy and program changes. Consider measures like:		needed basis. Staff prepares an annual report to the City Council that describes current rental market conditions, RRB activity, and any proposed changes to the program is
ı	a) Increasing public awareness of the RRB, including multi-lingual outreach re RRB;		needed.
ı	b) Reducing the dollar threshold to qualify for an appeal (currently at \$75/month);		
	c) Increasing the maximum time to request a hearing (currently 10 days from notification).		
Action 56.07-B: Just Cause	Consider a just cause for eviction ordinance which limits the eviction of residential tenants	2011	ADVANCE: No action to date. Would require Council action.
for Eviction Ordinance	to specified causes and provides remedies.		
Conservation of Mobile Home I			
Action 56.08-A: Mobile Home	Undertake a mobile home park (MHP) rehabilitation, safety, and affordability preservation		ADVANCE: This action is contingent upon funding and not being done yet. No mobile
Park Rehabilitation	program by providing one-time loans or grants to MHP owners to for improvements. Pursue		home park homeowners have requested rehab assistance to date.
	5 5	feasible	
	Beautify one or more mobile home parks but avoid dislocation/economic hardships for		
	occupants. Focus on MHPs located away from East 14th Street.		
Action 56.08-B: Mobile Home	Continue financial support for the Mobile Home Grant Program and explore its expansion	Ongoing	ADVANCE: Regular activity conducted under Owner-Occupied Housing Rehab Program,
Grant Program	in conjunction with Action 56.08-A to enable more substantial upgrades to mobile homes.		and program expansion is dependent upon available funds.
Action 56.08-C: Mobile Home	Consider adopting a mobile home rent stabilization ordinance, similar to Mission Bay's	2011	ADVANCE: No action to date. Would require Council action.
Rent Stabilization	agreement, which would apply more broadly to all MHP residents and help protect existing		
	mobile homes.		
Condominium Conversion			T
	Update the Condominium Conversion Ordinance (Article 24 of the Zoning Code) to	2010-2011	ADVANCE: No action to date. Requires Council action.
Conversion Ordinance Update	respond to changing market conditions, public input, and recent condo conversion		
	proposals. Solicit public input and survey other communities with condo conversion fees to		
	develop a fee schedule and conversion requirements. Consider these actions:		
	a) increase the condo conversion fee, and base the fee on sales price vs. a flat fee		
	b) remove the exemption for 2- and 3-unit rental buildings		
	c) set a minimum cost per unit for upgrades		
Charad Hausing Dragge	d) require a marketing plan for the converted units		
Shared Housing Program	Further a recommenda madalina ar abased basedar areasan for contare listing alone are	2012	ADVANCE. No demand to date. The City will consider neutrinoling in ECHO/o Chared
	Explore a roommate matching or shared housing program for seniors living alone or participate in ECHO Housing's shared housing program.	2012	ADVANCE: No demand to date. The City will consider participating in ECHO's Shared
Housing Program	participate in ECHO Housing's snared nousing program.		Housing program if demand arises and it is feasible.
Goal 57:	Encourage "green" building and sustainable development as a way to reduce greenhouse		T
	gas emissions, create healthier living environments, and reduce household utility costs.		
Green Neighborhoods Reducing Household Energy C			<u> </u>
Action 57.01-A: Energy	osts  Encourage lower-income residents to participate in energy reducing programs, like home	Ongoing	ADVANCE: Organia implementation of Energy Ungrade California and promotion of
Efficiency Programs	encourage lower-income residents to participate in energy reducing programs, like nome weatherization programs and utility tax exemptions or discounts. Coordinate with PG&E.	Ongoing	ADVANCE: Ongoing implementation of Energy Upgrade California and promotion of Home Energy Analyzer. Engagement with regional efforts through StopWaste.Org Energy JPA and Bay Area Regional Energy Network (BayREN) to promote East Bay Energy Watch energy efficiency programs.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
Action 57.01-B: Renewable Energy/ Energy Efficiency Assessment Districts	Participate in regional initiatives to create a renewable energy/energy efficiency assessment district or establish other alternative energy financing mechanisms (e.g., a Enable homeowners to install photovoltaic panels and undertake energy efficiency improvements with costs repaid through property taxes at a low interest rate, or through financial agreements with their utility company.	2010-2011	ADVANCE: State-wide Property Assessed Clean Energy (PACE) financing still supported by San Leandro through City Council resolution, but program stalled on federal level. PG&E and solar companies provide incentives and financing options directly for solar installations.
Green Building			
Action 57.02-A: Build-it-Green Green Point-Rated Checklists and USGBC LEED Requirements	Require Green Point Rated or LEED checklists to evaluate 500+ square feet new residential construction projects and \$100,000+ commercial projects. Require "green" or LEED-equivalent construction on projects receiving City funds of \$3 million or more.		ACHIEVED: Completed in 2009.
Action 57.02-B: Cost Impacts of Green Building	Maintain a dialogue with builders, developers, contractors, and property owners on the relationship between green building requirements and housing costs.	Ongoing	ADVANCE: Ongoing public outreach related to green building and energy efficiency.
	Explore changes to the Building Code to encourage green construction and enable features such as gray water recycling. Monitor State code change proposals and amend ordinances accordingly.		ADVANCE: Ongoing: City will amend codes as required by State law.
Action 57.02-D: Incentives for Green Building	Consider incentives and fiscal impacts for green building improvements such as solar panel installation, energy efficiency upgrades and green remodeling.	Ongoing	ADVANCE: Ongoing promotion of LEED and GreenPointRated programs through building permit requirements, but no incentives offered at this time due to fiscal restraints.  Building & Safety Services Division is currently offering Green Point Rater services at no
			additional cost to San Leandro residents on remodel/addition projects.
Climate Change and Housing		1.	T
Action 57.03-A: Climate Action Plan	Develop Climate Action Plan measures to reduce greenhouse gas emissions to achieve the AB 32 targets and ensure positive housing cost impacts for residents.		ACHIEVED: Council adopted Climate Action Plan in 2009.
Action 57.03-B: SB 375	Participate in SB 375 regional dialogue, which mandates regional land use and transportation solutions to reduce greenhouse gas emissions. Support housing affordability outcomes, including higher densities around BART stations and along the East 14th Street corridor.		ADVANCE: City staff served on the Regional Advisory Working Group and Technical Advisory Working Group for the ABAG/MTC Sustainable Communities Strategy, which is required state-wide under SB 375 and was adopted in 2013.
0. 150	<u></u>	I	
Goal 58:	Proactively address special housing needs, including seniors, disabled individuals, single		
Special Needs Populations	parents, large families, and the homeless.  1. Produce at least 100 new units of lower-income senior housing between 2009 and 2014, including 50 units in the Eden (Estabrook) project and another 50 units in future projects.	timeframe below	ACHIEVED and ADVANCE: Estabrook Place's 50 unit senior complex was completed in 2010.
	2. Provide at least 25 new units of low- and very low income housing (5% of the remaining RHNA total) for persons with physical or developmental disabilities between 2009 and 2014, either in free-standing projects or within other affordable housing developments.		ADVANCE: New development contingent on funding availability.
	3. Create at least 40 new three-bedroom apartments affordable to lower-income households in the Alameda project, and another 40 units of affordable housing with three bedrooms or more between 2009 and 2014, both through new construction and the apartment rehabilitation program.		3. ADVANCE: Cornerstone Apartment project has experienced delays but is still underway. BRIDGE Housing applied for LIHTC funds in March 2014.
	4. Facilitate emergency shelter and related services for 250 persons annually, and access to essential services such as food, clothing, child care, and job training services to 4,000 lower-income clients annually.		4. ACHIEVED and ADVANCE: In CY 2013, Building Futures with Women and Children (BFWC) provided emergency shelter and support services, such as 10,488 bed nights and 31,464 meals, for 246 homeless women and children (167 women and 79 children) in
			Davis Street Family Resource Center's (DSFRC) Family Support Services Program provides food, shelter, clothing and job services, and linkages to assistance such as childcare and health services for low-income persons. In CY 2013, DSFRC served 9,146 total unduplicated persons, of which 56 were homeless persons, 519 were persons with disabilities or special needs, and 1,844 were female head of households. DSFRC also provided the 2,929 families with 51,876 meals.
	<ol> <li>Assist at least 300 extremely low income families and between 150-200 unduplicated extremely low income individuals per year through homelessness prevention and rapid re- housing services and activities.</li> </ol>		5. ACHIEVED: In November 2009, the City created the Housing Resource Center (HRC) at DSFRC through a collaborative with other non-profits, cities of Hayward and Alameda, and the county. From November 2009 through August 2012, the HRC assisted 4,279 retain their permanent housing and 1,226 homeless persons obtain permanent housing. The entire 3-year funding allocation has been fully expended.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
Senior Housing		III I I I L	
Action 58.01-A: Additional	Pursue construction funds through the HUD 202 for senior housing and HUD 811	Ongoing	ACHIEVED and ADVANCE: Regular function of the Housing Division. Pursuit of such
HUD Funding (Secs. 202 and	programs for housing disabled persons	99	funds is dependent upon a project's targeted population. Estabrook Place received HUD
811)	,		202 funds in 2009.
Action 58.01-B: Density	Amend the Zoning Code's Article 31 to increase the density bonus provisions to allow a	2010-2011	ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.
Bonus Increase	50% bonus for senior housing (instead of the current 35% bonus) to comply with the		
	State's density bonus law.		
Graduated Senior Housing			
Action 58.02-A: Allow Senior	Continue programs (including loans and/or grants) which allow seniors to "age in place" by	Ongoing	ADVANCE: Regular function of the Housing Division - i.e., Housing Rehabilitation
Householders to "Age in	retrofitting their homes with assistive devices.		Program. See status responses for Goal 56 and Actions 56.01-A and 56.01-B.
Place"			
Family Housing			
Action 58.05-A: Large Family	Consider amendments to the fee schedule and zoning regulations that create 3- and 4-	2010-2011	ADVANCE: No action to date.
Rentals	bedroom units in new affordable multi-family and/or mixed use projects. Consider the		
	number of bedrooms as a ranking factor among proposed projects.		
Barrier-Free Design	<del>,</del>		
Action 58.06-A: Reasonable		2010, Ongoing	ACHIEVED and ADVANCE: City Council approved amendments to the Reasonable
Accommodations for Disabled	2002's Senate Bill 520 and enforce the ADA and Title 24 of the California Administrative		Accommodation and Grievance Policies of the City Administrative Code in September
Residents	Code. Land use regulations and planning procedures should include provisions to support		2010 that adds zoning and land use constraints as reasonable grievances by disabled
	the development (or alteration) of housing to meet the needs of disabled residents,		persons particularly planning and permit applicants. Additionally, the City's website has
	including:		been updated to include a link to the Reasonable Accommodation policy and the process
			for filing a grievance. In November 2010, the City Council adopted the City's updated ADA
			Facilities Transition Plan to fulfill the requirements set forth in Title II of the ADA. This
			Transition Plan identifies physical barriers to accessibility and develops barrier removal
			solutions that will facilitate the opportunity of access to all individuals.
	a) Formalizing a requirement that at least 5% of the units in projects receiving		a) ADVANCE: No action to date. Would require Council action. The City's
	Redevelopment set-aside funds be reserved for persons with disabilities.		Redevelopment Agency has also been eliminated so there are no Redevelopment set-
	b) Preparing brochures and "how to" flyers for retrofitting residences to accommodate		b) ADVANCE: No action to date. Brochures and pamphlets to be acquired from HCD or
	decreasing mobility.		other agency for distribution.
	c) Amending the Building Code to incorporate "Universal Design" principles.		c) ADVANCE: Ongoing enforcement of Universal Design principles as adopted by the
			California State Department of Housing and Community Development and required by
			Chapter 11A of Title 24, part 2 of the California State Building Code.
	d) Continued liaison with disabled advocacy groups to address the housing and		d) ACHIEVED and ADVANCE: Prior to the City's adoption of its updated Transition Plan,
	transportation needs of the local disabled community. This could include representation on		the City sought input from local disabilities rights groups. When available, the City uses
	the Human Services Commission and advisory committees and continued consideration of		CDBG funds for ADA improvements, specifically for sidewalk wheelchair ramps and ADA
	CDBG funds for non-profits that assist the disabled and for citywide accessibility retrofits.		curb cuts. The Human Services Commission reviews and ranks all CDBG proposals
			according to the City's Consolidated Plan priorities. CDBG-funded subrecipients continue
			to serve persons with disabilities or special needs: 2,031 in CY 2013.
Extremely Low Income Person			T
Action 58.07-A: Section 8	Continue to participate in the Section 8 Program. Promote partnerships with the Alameda	Ongoing	ADVANCE: The Housing Authority of Alameda County (HACA) operates the Section 8
Program	County Housing Authority and the Rental Housing Organization to expand the availability of		program for San Leandro. In CY 2013, HACA provided 1,486 Section 8 vouchers and 16
	vouchers for residents and provide additional incentives for landlords to participate.		Shelter Plus certificates .
Action 58.07-B:	Pursue funding through HUD's HPRP or other revenue sources to provide additional	2010-11	ACHIEVED: See Goal #58's answer to question 5. The City's collaborative HPRP grant
Homelessness Prevention	housing resources for extremely low and very low income households. Collaborate with		application was successfully submitted and awarded funding. The HRC operated with an
and Rapid Re-Housing	Building Futures with Women and Children (BFWC) and other partners to obtain HUD		award of \$1.5 million, 3-year grant beginning in November 2009. All the funding was fully
Program (HPRP)	HEARTH funds before 3-year HPRP grant ends in 2012 for mid-county's Housing		expended by August 2012.
	Resource Center (HRC), located at Davis Street Family Resource Center (DSFRC), a local		
	multi-service center.		
Action 58.07-C: Program	Allocate a share of the annual housing budget to programs serving extremely low income	Ongoing	ACHIEVED and ADVANCE: Recent housing program activities targeting extremely low
Funding for Extremely Low	(ELI) households earning less than 30% of AMI and prioritize those with the greatest		income (ELI) households include 7 ELI units at Casa Verde and 13 ELI units at Mission
Income Households	financial need.		Bell Apartments. Both rental complexes are affordable housing developments.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
			In CY 2013, the Owner-Occupied Housing Rehabilitation Program provided six (6) extremely low-income households with Minor Home Repair grants and two (2) extremely low-income households with Mobile Home Repair grants.
	The three programs described under Policy 58.08 and the two programs described under Policy 58.09 also would serve ELI households. Additionally, Action 59.01-E includes provisions to allow single room occupancy hotels and supportive housing in additional zoning districts.		ACHIEVED and ADVANCE: For CY 2013, BFWC assisted 213 ELI households while DSFRC asssited 2,865 ELI households. Due to limited City funds, ECHO Housing's Rental Assistance Program was not funded by the City in CY 2013.
Assistance to Homeless Resid	ents	•	
Action 58.08-A: Assistance to Homeless Service Providers	Provide financial support to Building Futures with Women and Children's (BFWC) San Leandro Shelter and domestic violence shelter, the Davis Street Family Resource Center (DSFRC), and similar organizations assisting the homeless and persons at risk of becoming homeless. Services to include are emergency shelter, case management, hot meals and groceries, motel vouchers, medical care, adult literacy, and other services for this target population.		ACHIEVED and ADVANCE: Ongoing City funding. Both BFWC and DSFRC were allocated funds from CDBG and the General Fund for CY 2013. The City assisted BFWC and other non-profit collaborators to obtain \$1.5M in HPRP funds to set up the Housing Resource Center at DSFRC.
Action 58.08-B: Rental Assistance Program	Fund an Emergency Rental Assistance Program (similar to ECHO Housing's RAP program) to provide emergency loans to lower-income families with delinquent rent due to temporary economic hardship.		ADVANCE: Due to limited City funds, ECHO Housing's Rental Assistance Program was not funded by the City in CY 2013.
Action 58.08-C: SB2 Compliance	Within 12 months of Housing Element adoption, amend the Zoning Code to allow group residential uses (such as homeless shelters, rooming and boarding houses, supportive housing, and residential care facilities) as a matter of right on Industrial-Light (IL) zoned parcels.		ACHIEVED: City Council approved Zoning Code amendments to implement SB 2 on March 21, 2011.
Ending Homelessness			
Home	Develop a local implementation strategy to address the housing needs of homeless and extremely low income persons and those living with serious mental illness and/ or HIV/ AIDS and aligned with the goals of the EveryOne Home (EOH) Plan (adopted by the Council in 2006), the countywide blueprint to end homelessness by 2020. This could entail additional efforts to prevent homelessness, increase local housing opportunities for extremely low income households, deliver additional services to support stability and independence, and provide technical and financial assistance to organizations that assist those who are homeless or at risk of becoming homeless. Participate in EOH meetings to coordinate with other jurisdictions and social service agencies.		ADVANCE: The City adopted (in 2006) and is committed to the goals set out in Alameda County's EveryOne HOME Plan, the 15-year plan to end homelessness. Currently, staff participates in EOH meetings to coordinate homelessness activities with other jurisdictions, other county departments, and social service agencies.
Action 58.09-B: Transitional / Permanent Supportive Housing	Evaluate the feasibility of a local transitional/ permanent supportive housing facility that would provide subsidized rental housing for individuals and families to assist them in the transition between living in a shelter and regular private rental housing. Priorities should be given to single parent households with children in such a facility. If such a facility is infeasible, continue to provide financial support to develop such facilities in nearby communities. Also consider the feasibility of a "safe haven" for homeless persons.		ACHIEVED and ADVANCE: City staff participated on an EveryOne HOME (EOH) task force, which included EOH, county government, and nonprofit staff and local homeless services providers, to consider the idea of a "safe haven". The task force determined that this idea was infeasible, and there was little county and financial support for the idea given the regional goal for developing more permanent supportive housing units.  It is clear from many local and national homeless programs, reports and data that permanent supportive housing is the best current option to help prevent and end homelessness. Thus, the City has been funding such housing development when feasible. The possibility of future facilities will be dependent upon funds, the status of State bonds and other resources, Council priorities, feasible sites, and the willingness of non-profit developers to develop in our City.
Immigrant Households		•	
Action 58.10-A: Multi-lingual Staff Capacity	Maintain multi-lingual staff capacity at City Hall to better respond to the needs of non- English speaking households and ensure that all residents may participate fully and equally in the housing market.		ADVANCE: Presently, City Hall includes staff members who are fluent in Spanish and Mandarin, the primary non-English languages in the City. The City maintains a directory which indicates the languages spoken by staff in all City departments so that residents receive appropriate referrals and information. When necessary, Housing Division staff calls upon bilingual staff from other departments for translation assistance.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
			The City is also working on improving policies and procedures to assist non-English speakers under a HUD-approved Language Access Plan (LAP). The City's LAP, created in October 2010, discusses various oral and written language access measures.  The City provides housing-related brochures in English/Spanish/Chinese for the First Time Homebuyer Program, Housing Rehabilitation Program, and Rent Review Program. There is also foreclosure information in English/Spanish on the City's website. ECHO Housing, to whom the City outsources its fair housing services to, provides bilingual staff assistance, an English/Spanish newsletter and creates an English/Spanish fair housing flyer sent to all City landlords annually. During its annual "Fair Housing Month" activities in April, the City provides an English/Spanish/Chinese fair housing flyer on its website and at City Hall and the main library.
Public Service Employees Action 58.12-A: Housing for	Explore programs which assist teachers, nurses, police officers, and other community	Ongoing	ADVANCE: No action to date. However, the future of affordable housing funding is
Public Service Employees	service employees in obtaining suitable and affordable housing within the community. Explore state funding possibilities. To the extent permitted by law, consider directing a percentage of redevelopment set-aside funds for this purpose.		problematic with the continued reductions in both federal and state funding as well as with the elimination of the City's Redevelopment Agency.
Coal FO.	Deduce natertial constraints that increase the cost or feesibility of new bayeing	Cooloob	
Goal 59: Elimination of Housing	Reduce potential constraints that increase the cost or feasibility of new housing development.	timeframe	
Constraints		below	
Zoning Regulations	<u> </u>	DCIOW	
Action 59.01-A: Amend the	Maintain provisions in the Zoning Code for "Planned Developments" (PDs) on sites where	2010-2011	ADVANCE: Ongoing implementation of Article 10 Planned Developments which allows for
Minimum Lot Area Required for a Planned Development	the strict application of zoning standards could make development less feasible. The PD designation should allow flexibility with setback requirements, minimum lot sizes, lot coverage limits, and other standards to reflect the unique context of each site. The designation should not preclude the requirement that development is harmonious with the surrounding neighborhood and that impacts on local services and the environment are mitigated.		stated flexibility in requirements in exchange for harmonious development and mitigations for impacts.
	To facilitate PD, the City should lower the required minimum lot size for PDs in the RM zone from 10,000 SF to 6,000 SF. This could enable additional 3-5 unit buildings on several underutilized lots in the RM districts.		ADVANCE: No action to date. Zoning Code amendment(s) would require Council action. Upcoming comprehensive Zoning Code amendments in 2014 will propose a reduced required minimum lot size for PDs to 6,000 SF.
Action 59.01-B: Amend Zoning Code Provisions for Multi-Family Uses	<ul> <li>a) Adopt a minimum density requirement of 12 units per acre for new development on properties zoned RM-1800, RM-2000, and RM-2500.</li> <li>b) Amend Section 2-696(A) (Article 6) to note that housing in CC and CRM is subject to RM-1800 regulations (24 units per acre) rather than RM-2000 zone (22 units per acre).</li> <li>c) Amend Section 2-684 and 2-686 to allow higher FARs and lot coverage limits in the CC and CN zone when residential uses are included in a development project.</li> </ul>		ADVANCE: No action to date. Zoning Code amendment(s) would require Council action. Upcoming comprehensive Zoning Code amendments in 2014 will propose stated multifamily density and regulation changes.
Action 59.01-C: Amendments to the Second Unit Standards	Consider amending the second unit provisions to allow units ranging from 450 to 700 square feet with a conditional use permit. Retain the requirement that the unit may not exceed 30% of the total floor area. Consider this as a way to increase the supply of one-bedroom in-law units.		ACHIEVED: City Council approved Zoning Code amendments in 2012 to the second unit ordinance to increase maximum size from 450 SF to a maximum range of 450 - 750 SF depending on lot size.
Action 59.01-D: Changes to the North Area (NA) Zoning Districts	Amend the NA-1 and NA-2 zones (parcels fronting E. 14th St. between San Leandro Creek and Durant Ave.) to align with best practices for transit-oriented corridors. Development intensities should be comparable to the SA zone (parcels fronting E 14th St. between Sybil Ave. and Bayfair Mall). Consider these changes:  a) Raising the maximum density in NA-1 and NA-2 from 24 to 40 units per acre, or dropping the maximum entirely to let the existing 1.5 FAR gov-ern future development intensity. Overall densities should be comparable to SA zones, where a 1.5 FAR and no maximum density applies.		ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
	b) Requiring a minimum density of 18 units per acre to match the SA- zones and to		
	implement Transportation Element Action 13.04-B.		
	c) Reducing the setbacks on smaller lots in the NA-2 zone to increase the developable		
	envelope.		
	d) Dropping the use permit requirement for multi-family (or mixed use) housing in the NA		
	zones. Site plan review would continue to be required to ensure public input.		
	e) Increasing the height limit from 30 feet to 40 feet.		
Action 59.01-E: Supportive	Undertake the following zoning changes to produce supportive housing and residential	2010-2011	ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.
Housing and SROs	hotels on appropriate sites:		
	a) Consider adding a definition of "Supportive Housing" to the Zoning Code, and		
	amending the lists of permitted and conditionally permitted uses to indicate where this use		
	is allowed.		
	b) Make residential hotels a conditionally permitted use in at least one of the DA zones.		
	They are currently only a conditionally permitted use in the SA-1 zone.		
	Monitor the impacts of minimum density standards on development activity in the	Ongoing	ADVANCE: Staff shall seek to periodically evaluate minimum density standards when the
Effectiveness of Minimum	Downtown TOD area to ensure they are reasonable and reflective of market conditions.		housing market improves and more TOD developments are completed.
Density Standards	While no changes to these standards are proposed now, they should be periodically		
	evaluated and compared to standards around other transit stations in the Bay Area.		
Parking Standards	,	1	
Action 59.02-A: Amendments	Consider amending the parking standards in the Zoning Ordinance:	2010-2011	ADVANCE: No action to date. Zoning Code amendment(s) would require Council action.
to the Parking Requirements	a) Make the parking standards in the NA districts comparable to those in the SA districts,		
	reflecting the lower level of demand on high-volume transit corridors		
	b) Allow a greater percentage of the parking spaces in multi-family housing near transit		
	stations or along transit corridors to be uncovered.		
	c) Eliminate guest parking requirements for buildings with less than 4 units.		
	d) Lower the parking requirements for studio apartments from 1.5 to 1.25 spaces/ unit		
Permitting Procedures			T
Action 59.03-A: Permit	Maximize the potential benefits of the permit tracking system, one-stop permitting center,	Ongoing	ADVANCE: Regular City function.
Streamlining	and website to facilitate permit processing and the issuance of building permits.		
Development Fees	I <del>-</del>		Transport of the state of the s
Action 59.04-A: Fee Reviews	Regularly review and update local development and permitting fees to ensure that they are	Annual	ADVANCE: Regular City function.
	competitive with other communities in the East Bay.		
Action 59.04-B: Fee	Develop a policy to reduce certain fees for affordable housing projects, except for school	Ongoing	ADVANCE: No action to date. Staff may implement this on an ongoing, project-by-project
Reductions for Affordable	and park fees (excluding senior housing). Reductions or waivers should be considered for		basis.
Housing—City	fees for use permits, rezoning, map filing, undergrounding in the East 14th Street corridor,		
	and similar administrative fees. Ensure that reductions will not adversely affect the City's		
	ability to provide services to the project.		
Action 59.04-C: Fee	Work with EBMUD and other utilities to explore reductions to connection and system	Ongoing	ADVANCE: No action to date. Staff may consider implementing this on an ongoing, project
Reductions for Affordable	capacity fees for affordable housing projects.		by-project basis.
Housing—Other Agencies			
Resolving Design Issues			T
Action 59.06-A: Multi-Family	Use multi-family design guidelines in the Downtown TOD and East 14th Street areas and	2011	ADVANCE: Ongoing; This is addressed on a project-by-project basis. Additional
Design Guidelines	develop additional guidelines that apply more broadly to multi-family projects.		guidelines would supplement those that already exist for TOD and East 14th Street areas.
	Address large, high-density projects and small (2-10 unit) infill buildings and townhouse		ADVANCE: Ongoing, this is addressed on a project-by-project basis.
	projects. Ensure that future housing is constructed with quality materials, is attractive and		
	compatible with its surroundings, enhances the pedestrian experience and streetscape,		
	and advances sustainability principles. Address such issues as height, bulk, transitions		
	between higher density and lower density areas, location of parking, and architectural style.		

Name of Goal/Program	Objectives/Summary of Actions	Timeframe in H.E.	Status of Program Implementation
Infrastructure Maintenance	·		•
Action 59.07-A: Correction of Infrastructure Deficiencies	Ensure that the Capital Improvement Program (CIP) includes the projects needed to correct existing infrastructure deficiencies and develop housing on the sites identified in the Housing Element. Focus on upgrading sanitary and storm sewers in the Downtown BART station area.		ADVANCE: The Engineering and Transportation Department prepares the annual CIP for Council approval to carry out actions on a continual basis through the Project Development Division.  The City has just completed the design for sanitary sewer improvements to accommodate TOD development in the downtown area. Construction of the new San Leandro Blvd. sewer main near the downtown BART station will start this summer with completion expected by the end of 2012. The work will resolve some projected capacity issues for future development in the downtown area. A subsequent phase of the San Leandro Blvd. project will be required to address all the deficiencies identified.
Environmental Constraints			
Action 59.09-A: Remediation of Soil Contamination	Explore possible funding sources and other ways to assist housing developers in addressing soil contamination problems on potential housing sites.	Ongoing	ADVANCE: The City will assist housing developers on a case-by-case basis. No requests have been received to date.
Goal 60: Fair Housing	Ensure that all persons, within their abilities and means and without discrimination, have freedom of choice as to where they live.  1. Follow up on 100% of all fair housing inquiries and complaints.	See each timeframe below	1. ACHIEVED and ADVANCE: The City's ADA and Sec. 504 Coordinators are responsible for responding to all complaints and/or grievances with regard to reasonable accommodations. If City staff cannot handle a fair housing inquiry/complaint, it is referred to ECHO Housing, the City's outsourced fair housing service provider. ECHO conducts an annual investigation of local property owners/managers to test for fair housing/discrimination concerns. ECHO's findings are reported to the City Council, and ECHO staff follows up with all property owners/managers who may have shown potential discrimination against one of ECHO's testers.
<b>Ending Housing Discrimination</b>		•	
Action 60.01-A: Contract with	Continue to contract with ECHO Housing for fair housing assistance and the investigation of discrimination complaints, and for tenant-landlord counseling and mediation services.		ACHIEVED and ADVANCE: The City annually contracts with ECHO Housing to provide fair housing services. For CY 2013, ECHO Housing provided information, counseling, and/or investigation into 22 fair housing inquiries or allegations of housing discrimination involving 50 clients. With some cases reporting more than one type of discrimination, these allegations accounted for the following: 1 involved abitrary complaint, 7 involved disability, 5 involved familial status, 2 involved national origin, 4 involved race, 1 involved source of income, 1 involved sexual harassment, and 1 involved sexual orientation. Below were the outcomes:  § 5 cases were pending;  § 2 case was closed by referral;  § 2 case was closed by referral;  § 2 cases showed no discrimination;  § 1 clients dropped their complaints due to insufficient evidence;  § 7 cases were conciliated by ECHO Housing; and  § 3 cases were resolved by ECHO Housing.
	Made with FOLIO Harvior to conduct fried.	I 0 !	ACHIEVED and ADVANCE This antilled On a first of the
Action 60.06-A: Fair Housing Training Sessions	Work with ECHO Housing to conduct fair housing training sessions for landlords and property owners, tenants and homebuyers, realtors, and the public. Support ECHO's targeted audits to gauge the level of discrimination in the rental housing market.		ACHIEVED and ADVANCE: This entails the City's efforts to affirmatively promote fair housing practices. ForCY 2013, ECHO Housing's fair housing counselors conducted a total of 13 fair housing training sessions:  § 1 session for 3 landlords and property managers;  § 1 Fair Housing Seminar for 30 persons;  § 3 sessions for 16 tenants or potential homebuyers; and  § 8 general presentations for 126 persons.  In April 2013, ECHO Housing conducted a fair housing seminar for the Apartment Owners' Association which provided training and education to 30 landlords on fair housing law and equal access in housing.

Name of Goal/Program	Objectives/Summary of Actions	Timeframe	Status of Program Implementation
Action 60.06-B: Fair Housing Outreach	Use public service announcements, newspaper ads, educational fliers, and other media to raise community awareness about fair housing and the need for affordable units.	in H.E.	ECHO Housing conducts random and targeted audits to gauge the level of discrimination in the rental housing market. Its FY 2012-2013 Fair Housing Audit focused on race discrimination by conducting a phone audit using African-American and White testers who made phone calls to rental properties in San Leandro, and cities of Alameda, Concord, Cupertino, Hayward, Livermore, Union City, and Walnut Creek, and the County of Santa Clara. ECHO Housing tested a total of 71 rental properties, 12 of which were located in San Leandro (the largest sampling). The audit reported that 61 of these properties exhibited no differential treatment; 6 properties, including 1 San Leandro property, showed differential treatment, and 4 properties had inconclusive results (i.e., testing errors or ambiguous differences in treatment).  ACHIEVED and ADVANCE: This entails the City's efforts to affirmatively promote fair housing practices. ECHO educates people about fair housing laws, rights, and responsibilities using various methods.  ECHO Housing continues to raise awareness in the community about fair housing. For CY 2013, ECHO Housing distributed 557 education fliers (to the public libraries in Alameda County, non-profit agencies, community centers, and local festivals and fairs) and provided 38 public service announcements on radio and television stations.  The City and ECHO collaborate annually for "Fair Housing Month" in April. Typically, ECHO provides a fair housing session for landlords/tenants; the City displays large posters at City Hall and the main library and distributes flyers; and, the Council presents to ECHO staff a Mayoral Proclamation proclaiming April as "Fair Housing Month".